

ΝΔΟΗ



Message from the representatives

Challenging growth in business to fulfill aspirations as a manufacturing company

The Nachi-Fujikoshi Group's slogan, "Challenging growth in business to fulfill aspirations as a manufacturing company," embodies our long-term vision, we contribute to expansions in the world of manufacturing by providing various solutions to customers in fields such as automobiles, industrial machinery, energy, and infrastructure.

Our group operates in a business environment where the transition to a carbon-neutral economy is gaining momentum. Initiatives aimed at greater EV adoption in the automotive sector are moving ahead globally, while sectors including industrial machinery are seeing AI the digital transformation applied in manufacturing for the development of products and increased productivity. Moreover, there is increasingly a demand for tackling social and environmental issues, such as SDGs.

To respond to the massive structural changes in our industries, we will leverage our unique characteristics as a general manufacturer of machinery to develop products and enter new markets by integrating and focusing on the technologies of all of our departments, with robotics as our core competency.

We will also work to improve our business performance through measures such as structural reforms for our businesses, including a reorganization of our plants globally in response to changes in demand, as well as working to achieve the sustainable growth of the company.

In the future, we aim to address issues in areas such as the environment, society, and governance through our business activities, and to provide value to our stakeholders, which include not only our shareholders and customers, but also our business partners, employees, and the local societies in which we conduct our business.



Director and Chairman Hiroo Honma 本间特夫



Representative Director and President
Tsutomu Kurosawa

黑澤勉

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Corporate Mission

Contributing to the progress of the world of product manufacture.

Corporate Philosophy

Creativity - Business withers without creation.

Today's dream brings about a better tomorrow. Creation causes some discord. Improvement is assured by conquering such discord.

Aggressiveness - Tackle your job aggressively.

Give priority to difficult assignments and never give up when the job is half done.

Globalism - The globe is your market.

Win the trust of the people of the world. Supply quality products at reasonable cost. Nurture the competitiveness of your products.

Appreciative minds - Always be appreciative of what people around you do for you.

Thank your parents for having given birth to you. Thank elders for their guidance. Serve the community in order to reciprocate its hospitality toward you.

Human assets - How to make the company prosper is to find and use the right person in the right job.

Quality people are difficult to come by. Be objective. Be health conscious. Be wise. Stick to your words.

Written by the founder, Kohki Imura

Origin of the Corporate Name "FUJIKOSHI"

NACHI-FUJIKOSHI CORP. was founded in the city of Toyama in 1928.

Kohki Imura, the founder, named the company FUJIKOSHI in order to give concrete expression to his creed that self sufficiency in machine tool supply is indispensable to Japan's economic prosperity. The first two characters "不二" which read "Fuji" were picked from the Buddhist scriptures. A passage in the scriptures says "Justice and injustice appear to be different things. The truth is that they are "Fuji" (not two). They are one and the same".

The third Chinese character "越" which reads "Koshi" has the same pronunciation as "高志" which means the general area along the Japan Sea since olden days.

Origin of the Trademark "NACHI"

The NACHI brand name comes from

"KUMANO-NACHI-TAISHA", the Grand Shrine, that is one of 3 sacred Kumano Sanzan Shrines. It expresses strong entrepreneurial will.

In 1929, the Emperor Showa made a tour of the Kansai district to inspect industries as part of the encouragement of domestic production, and personally inspected a FUJIKOSHI hacksaw blade that was on display as an example of an outstanding domestic product at the Osaka Prefectural Office.

Overjoyed at the honor of entertaining the Emperor's special attention, founder Kohki Imura decided to name his product NACHI after the name of the latest naval cruiser to be made in Japan, which was also the very same vessel that the Emperor was sailing on for his tour.

Outline

NACHI-FUJIKOSHI CORP. Corporate Name

Trademark **NACHI**

Foundation December 21,1928 Account Settled on November 30 Chairman Hiroo Honma President Tsutomu Kurosawa

Head Office Shiodome Sumitomo Bldg. 17F,

1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021

Tel: +81-(0)3-5568-5111

16.0 billion yen Capital

Consolidated Net Sales 239.8 billion yen (1,591 million dollars) **Overseas Sales** 122.4 billion yen (812 million dollars) Consolidated subsidiaries (Domestic 22 companies) 51 companies (Overseas 29 companies)

Consolidated number of employees 6,940 (52 companies)

3,080 (Non-Consolidated)

Major Products Tools & Machinery Cutting Tools, Forming Tools, Cutting Saws, Machine Tools,

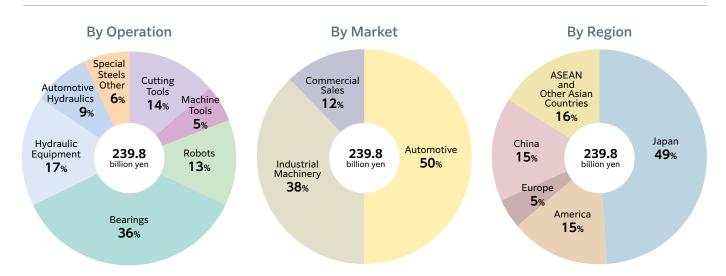
Machining Systems

Robots Robots, Robot Systems, Electronic Equipment

Components Bearings, Hydraulic Equipment, Automotive Hydraulics

Materials Special Steels, Coating, Industrial Furnaces

Breakdown of Net Sales

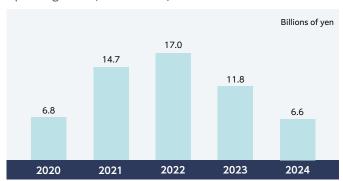


Fluctuations in Performance

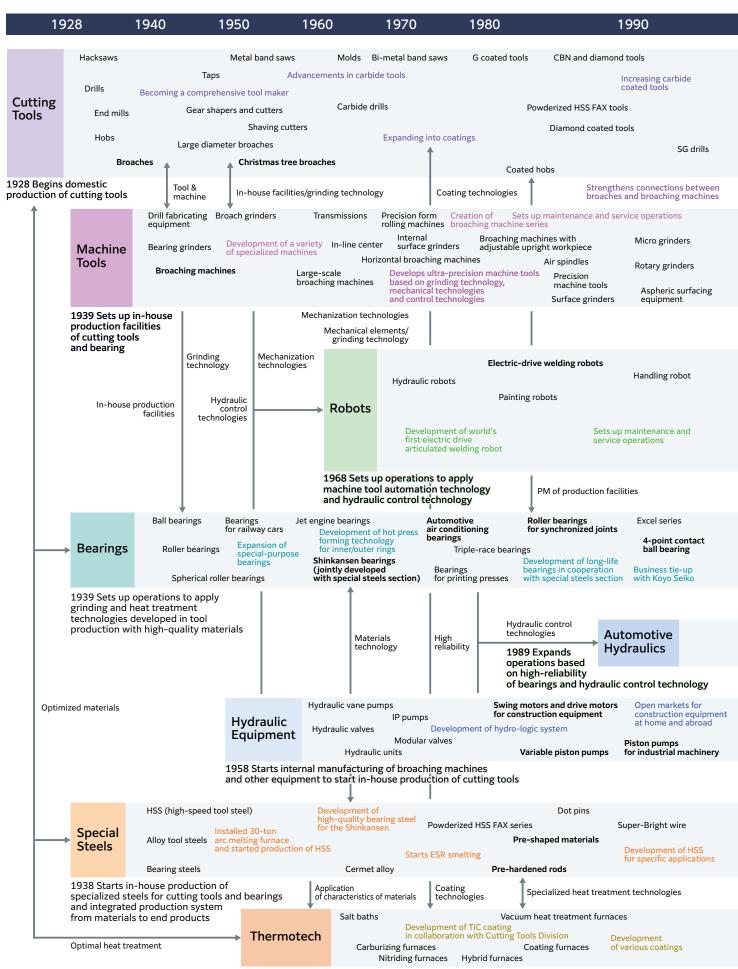
Net Sales (Consolidated)

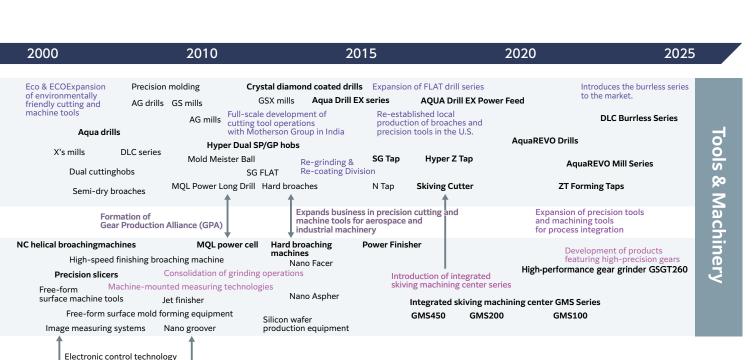


Operating Profit (Consolidated)



Genealogy of Business Operations





Local production in China

Heavy duty handling robots MC350

EZ Series

Press handling robots

FD controller

Palletizing robots

High-speed seam

welding robots

High-speed spot welding robot

Various sensors

Establishes series

of standard welding and transfer robots

Vision sensors

Modularization

AX controllers

Business tie up with Daihen Robots for transferring

glass substrates

Compact platform robots with 6 and 7 axes

with high-performance coatings

Vacuum carburizing furnaces
In-line washing equipment
Lagrasing Continuous vacuum
Hybrid coatings

Creation of vacuum
carburizing furnace series

Z-TOPS transparent conductive oxide coating equipment

Vacuum degreasing washer Clean Master J

DLC coating

Vacuum degreasing Continuous vacuum machines carburizing furnaces

BSE incinerators

Collaborative Robot CZ10

MZ series of lightweight compact robots

Collision-free,

M7S series

MZ F Series

Ultra-compact controller CFDq

Vacuum degreasing washer Hi NVD-10 NVD-10HP

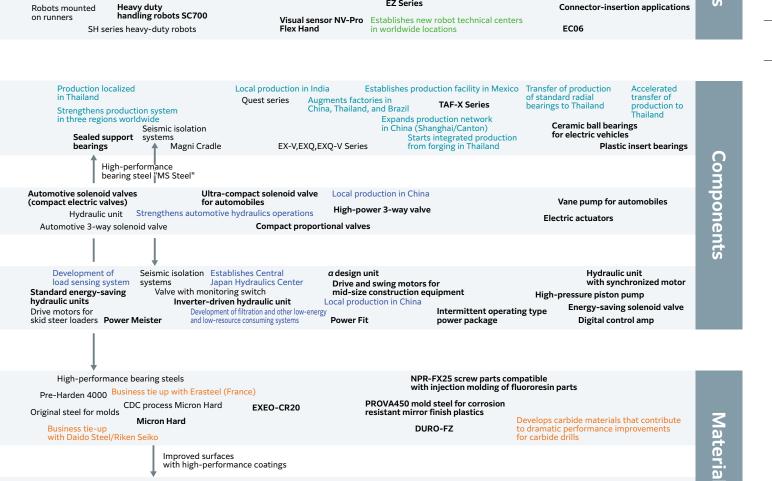
Compact injection molding machine for fluoropolymers NIF-20V

SMVP-1020 DLC coating equipment with MVP

DLC ion plating machine SPS-2020

collaborative robot

Robo



Contributing to the Process of Manufacturing



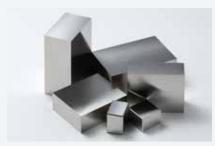
Manufacturing Process

Material Near-net Shape Cutting Cutting-off Shaping

Heat Treatment
Surface Modification

Materials

Special Steels



High performance mold materials



High performance materials Hardened Rods Micron Hard

Thermotech



Vacuum Carburizing Furnace Energy-saving vacuum degreasing washer Coating Equipment Coating Process



Compact injection molding machine for fluoropolymers

Components

Bearings



High-Function Bearings for Industrial Machines



Grinding Finish Processing

Essential Components

Assembly Welding Transfer

Thin-walled, deep-groove ball bearings for electrical units



Plastic insert Bearings

Hydraulic Equipment



High-Function Hydraulic Equipment for Industrial Machines



High-Function Hydraulic Equipment for Construction Machines





Automotive Hydraulics



Vane pump for automobiles



Solenoid Valves for Automobiles 3-way Solenoid Valves Linear Solenoid Valves

Automobiles

eAxle and Engines

Various solutions that support the latest technologies





Thin-walled, deep-groove ball bearings for electrical units



Ceramic ball bearings for electric vehicles



for clutches



Deep groove ball bearings for electric compressors



Injector material Advanced functional material used in extreme conditions such as high pressure and corrosion.



Lock actuators Energy-saving actuator with a unique structure.

Double-Row Angular Contact Ball Bearings For automobile air conditioners resistant to high speeds and high temperatures.





High-performance gear grinder GSGT260

Mass production at high precision and high efficiency of gears for reducers in EVs and HVs.



Hyper AP1 Hob (for water soluble cutting -environmentally friendly)

Hyper DuAl GP/SP Hob Suitable for various

processing environments, capable of 300 m/min high-speed dry and wet processing.



Burrless series Thorough analysis of the burr formation mechanism and minimizing cutting burrs.



MQL Power Cell MQL Machining System High-efficiency, non step deep hole drilling.

Power Finisher Crankshaft and camshaft lapping.



Integrated skiving machining center GMS200

Integrating gear machining processes into a single device, this multi-function machine supports electric vehicles, reduction devices, and small-scale parts for electrical machinery and electronics.



Hard skiving



Precision rolling



Forming Rack Keeping precision high in super efficient production.



Portable broach board for standing mechanical work BV-T7.5-12M

DES \$ 1

Steering and Drivetrains

Safe and reliable guidance, for comfortable and quick operation



Vane pump for automobiles 2-port vane pump with high efficiency and quietness.



Roller Bearings for Constant Velocity Joints High-performance bearings for superb operability, comfort and safety in automobile driving.



Four-point Contact Ball Bearings for Steering



Solenoid Valves for Automobiles





HSS vane material for power steering CVT pumps





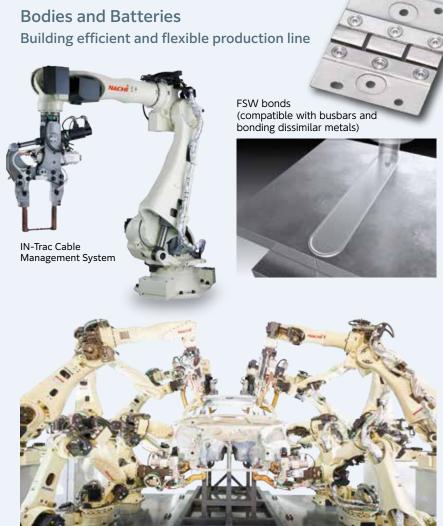




Double-row Four-point Contact Ball Bearings The double-row gothic arch raceways ensure rigidity.



MT21 Steel Bearings for transmissions
Achieves longer operating life and smaller size in environments
with contaminant oils due to the use of uniquely developed materials.



Robotic FSW (friction stir welding)



Spot Welding System

Industrial Machinery

General industrial machinery

Contribution to processing that is environmentally friendly and that conserves energy



Provides a robot integrated system to respond to the demands



Thorough analysis of the burr formation mechanism and minimizing cutting burrs.

Energy-saving solenoid valves

Digital control amp with electromagnetic proportional valve Parameter settings and operational checks for energy-saving solenoid valves can be performed from a smartphone.

Bluetooth*



Skiving cutter



Integrated skiving machining center **GMŠ100**

Integrates the processes of machining gears into one machine. A machining center capable of producing the small components used in electric vehicles, reducers, electronics, and electrics.



High speed steel drills or HSS drills Extremely precise positioning and Stable drilled hole diameter.



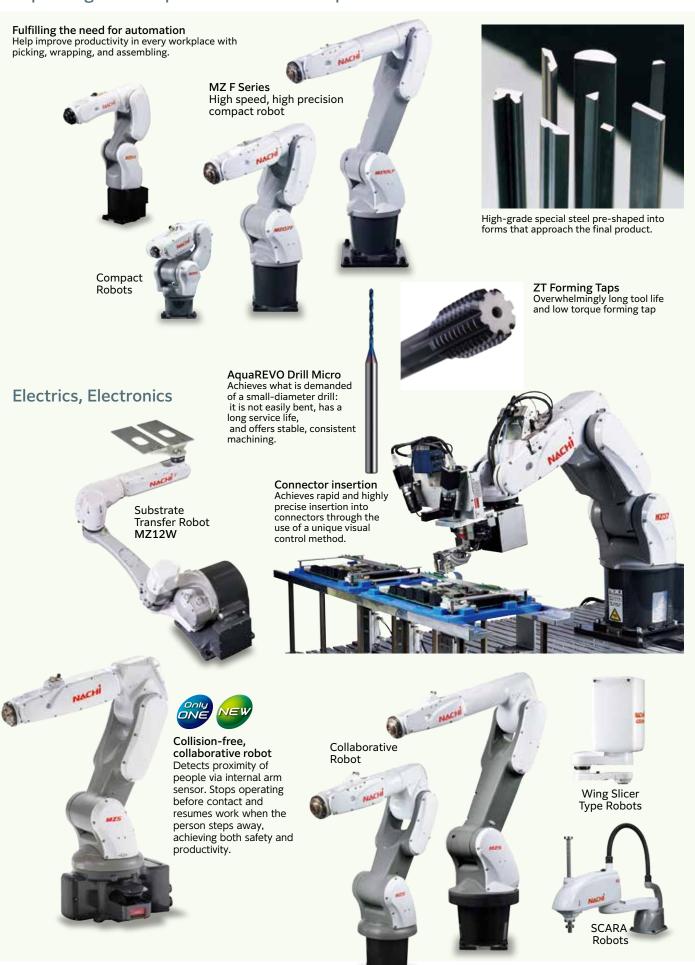
Energy-saving hydraulic unit with synchronized motor
Offers significantly improved energy savings due to the use of a synchronized motor and variable vane pump improvements.



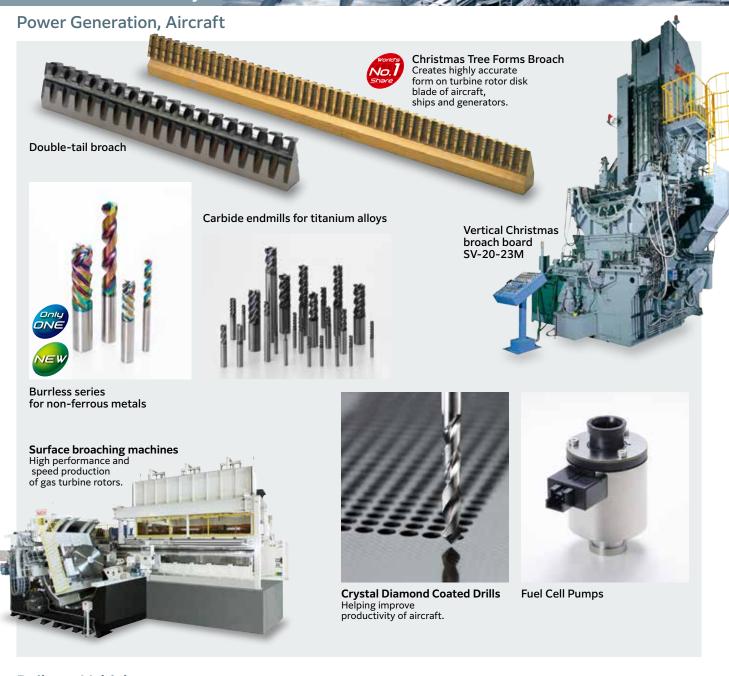
Ball screw support bearing



Expanding the lineup of MZ series of compact robots



Industrial Machinery



Railway Vehicle

Bearings for WheelsLightweight and compact bearings for axles capable of withstanding the high speed of the bullet train "Shinkansen".

Bearings for drive assemblies







Construction Machines



Wheel Drive Motors and Swing Motors for Small Excavators Integrated required functions into a compact unit.



Load-sensing valves



Spherical Roller BearingsBoasts the world's highest load capacity and service life.



Hyper Z Tap Series
Exhibits superior performance in low to medium speed drilling, boasts double to triple the tool life of conventional non-coated taps and even surpasses the tool life of coated taps.



AquaREVO series Higher precision and longer life, for improved productivity that contributes to reduced costs.



Palletizing Robot LPA180 Enables high-speed/high-precision palletization of cardboard boxes, bags, bottles, and metal products.



Plants and Offices in Japan





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Shiodome Sumitomo Bldg.17F 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021

URL: https://www.nachi-fujikoshi.co.jp/

Tel:+81-(0)3-5568-5111 Fax:+81-(0)3-5568-5206

Major Offices

Toyama Plant 1-1-1 Fujikoshi-Honmachi, Toyama 930-8511 Tel:+81-(0)76-423-5111 Fax:+81-(0)76-493-5211

Sales Offices

Nachi Logistics Center	3-5-1 Yoneda-machi, Toyama 931-8304	Tel:+81-(0)76-438-4481	Fax:+81-(0)76-438-4454
Kyushu Branch Office	URBAN CENTER Hakata, 2nd floor 3-1-10 Hakataeki-Minami, Hakata-ku, Fukuoka-shi 812-0016	iei:+81-(U)92-441-2505	Fax:+81-(0)92-471-6600
	Hikarimachi, Higashi-ku, Hiroshima 732-0052	• •	• •
Chugoku-Shikoku Branch Office	Nakanoshima, Kita-ku, Osaka 530-0005 Nihonseimei Hiroshima Hikarimachi Bldg. 8F, 1-10-19	Tal·+81-(0)82-568-7460	Fax:+81-(0)82-568-7465
Western Japan Branch Office	Sumitomo Nakanoshima Bldg. 5F, 3-2-18	Tel:+81-(0)6-7178-5111	Fax:+81-(0)6-7178-5110
Hokuriku Branch Office	Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:+81-(0)76-425-8013	Fax:+81-(0)76-492-4319
Tokai Branch Office	Takayashiro, Meitou-ku, Nagoya 465-0095 1-20-17 Ebitsuka, Chuo-ku, Hamamatsu 432-8033	Tel:+81-(0)53-454-4160	Fax:+81-(0)53-454-4845
Central Japan Branch Office	Nachi Nagoya Bldg., 2-120-3	Tel:+81-(0)52-769-6811	Fax:+81-(0)52-769-6830
Shinshu Sales Office	248-3 Kamishiojiri, Ueda-shi, Nagano 386-0042	Tel:+81-(0)268-28-7863	Fax:+81-(0)268-21-1185
North Kanto Branch	26-2 Hama-cho, Ota-shi, Gunma 373-0853	Tel:+81-(0)276-46-7511	Fax:+81-(0)276-46-4599
Fukushima Sales Office	Takeda Bldg. Room 103, 3-4-1 Chouja, Koriyama-shi, Fukushima 963-8017	Tel:+81-(0)24-991-4511	Fax:+81-(0)24-935-1450
Yamagata Sales Office	130-1, Yachi Azamaki, Kahoku-cho, Nishimurayama-gun, Yamagata 999-3511, c/o Nachi Tohoku Seiko Co., Ltd.	Tel:+81-(0)237-71-0321	Fax:+81-(0)237-72-5212
Hokkaido Sales Office	Hon-cho 1 Jo 10 Chome 4-10, Higashi-ku, Sapporo, 065-0041	` '	Fax:+81-(0)11-782-0033
Eastern Japan Branch Office	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:+81-(0)3-5568-5280	Fax:+81-(0)3-5568-5290

Engineering Companies

NACHI Machinery Engineering Co., Ltd. 1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office

NACHI Tool Engineering Co., Ltd. 1-1-1 Fujikoshi Honmachi, Toyama 930-8511,

c/o Fujikoshi Toyama Office

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Tel:+81-(0)3-6252-3677 Fax:+81-(0)3-6252-3678

Tel:+81-(0)76-423-5337 Fax:+81-(0)76-493-5258

Sales Companies

NACHI-TOKIWA CORP.

NACHI Kanto Co., Ltd. Shiodome Sumitomo Bldg. 17F, Tel:+81-(0)3-5568-5190 Fax:+81-(0)3-5568-5195

1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 Ayase, Utsunomiya

Shiodome Sumitomo Bldg. 17F,

1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021

Ota, Utsunomiya, Hadano, Suzuka, Hamamatsu, Osaka,

Kumamoto, Guangzhou China, Wuhan China, Ohio USA, Indonesia, and Mexico

NACHI Tokai Co., Ltd. Nachi Nagoya Bldg., 2-120-3 Tel:+81-(0)52-769-6911 Fax:+81-(0)52-769-6913

Takayashiro, Meitou-ku, Nagoya 465-0095

NACHI Hokuriku Co., Ltd. Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966 Tel:+81-(0)76-424-3991 Fax:+81-(0)76-492-4319 NACHI Kansai Co., Ltd. Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Tel:+81-(0)6-7178-2200 Fax:+81-(0)6-7178-2201

Nakanoshima, Kita-ku, Osaka 530-0005

Kakogawa

Plants and Offices in Toyama





Products: Cutting Tools, Machinery, Robots and Bearings Site Scale: 353,000m² Building: 224,000m²



Internal broaches factory



Automotive air conditioner bearings factory



Robot plant



Precision bearings factory

Higashi-Toyama Plant



Products: Special Steels and Hydraulic Equipment Site Scale: 227,000m² Building: 126,000m²



Hydraulic valves factory



Special steel melting factory

Hokuriku Line

Takaoka Namerikawa Interchange

Nagaresugi Plant



Products: Cutting Tools, Machinery and Bearings Site Scale: 55,000m² Building: 28,000m²



Parts processing factory



Tokai Hokuriku National Expressway

to/from Nagoya

Namerikawa Plant



Products: Cutting Tools, Hydraulic Equipment, Automotive Hydraulics, Coatings, Industrial Furnaces Site Scale: 195,000m² Building: 78,000m²





Hydraulic wheel drive motors factory Automotive hydraulic factory

Hokuriku

Unazuki Onsen

Mizuhashi Plant



Products: Bearings Site Scale: 65,000m² Building: 22,000m²



Bearing heat-treatment factory

Plants

Toyama Plant Tools Machine Tools Robots Bearings	1-1-1 Fujikoshi-Honma Tel:+81-(0)76-423-5100 Tel:+81-(0)76-423-5140 Tel:+81-(0)76-423-5135 Tel:+81-(0)76-423-5120	chi, Toyama 930-8511 Fax:+81-(0)76-493-5221 Fax:+81-(0)76-493-5242 Fax:+81-(0)76-493-5251 Fax:+81-(0)76-493-5231
Higashi-Toyama Plant Materials	3-1-1 Yoneda-machi, To Tel:+81-(0)76-438-4411 3-2-1 Nakata, Toyama 9	Fax:+81-(0)76-438-6313
Hydraulic Equipment	Tel:+81-(0)76-438-8970	Fax:+81-(0)76-438-8978
Namerikawa Plant	176 Ogake, Namerikawa-	shi, Toyama 936-0802
Tools Hydraulic Equipment Automotive Hydraulics Coating Industrial Furnaces	Tel:+81-(0)76-471-2126 Tel:+81-(0)76-471-2046 Tel:+81-(0)76-471-2320 Tel:+81-(0)76-471-2985 Tel:+81-(0)76-471-2981	Fax:+81-(0)76-471-2632 Fax:+81-(0)76-471-2673 Fax:+81-(0)76-471-2324 Fax:+81-(0)76-471-2989 Fax:+81-(0)76-471-2988
Mizuhashi Plant	201-1 Iseya Mizuhashi,	-
Bearings		Fax:+81-(0)76-479-1781
Nagaresugi Plant	160 Nagaresugi, Toyam	a 939-8032
Tools	Tel:+81-(0)76-425-2695	Fax:+81-(0)76-425-9091
Machine Tools Bearings	Tel:+81-(0)76-495-1341 Tel:+81-(0)76-424-8848	Fax:+81-(0)76-495-1359 Fax:+81-(0)76-424-8832

Manufacturing Companies

NACHI Seiko Co., Ltd.

NACI II SEIKO CO., L	iu.	
Precision Cutting Tools	Tel:+81-(0)76-425-2695	Fax:+81-(0)76-425-9091
NACHI Tool Genesi	s Co., Ltd.	
Metal Band Saws	Tel:+81-(0)76-425-2281	Fax:+81-(0)76-424-3183
NACHI Tool Techno	logy Co., Ltd.	
Taps	Tel:+81-(0)76-456-2556	Fax:+81-(0)76-471-2632
NACHI Bearing Ma	nufacturing Co., Ltd.	
Bearings	Tel:+81-(0)76-478-2098	Fax:+81-(0)76-479-1081
NACHI Nihonkai Be	aring Co., Ltd.	
Rearings	Tel·+81-(0)76-478-2171	Fax:+81-(0)76-478-2173

Bearings	Tel:+81-(0)/6-4/8-21/1	Fax:+81-(0)/6-4/8-21/3

Hokuriku Kinzoku Co., Ltd.

Bearings Tel:+81-(0)76-451-5217 Fax:+81-(0)76-451-9203

NACHI Toyama Bearing Co., Ltd.

Tel:+81-(0)76-467-2201 Fax:+81-(0)76-467-2203 Bearings

NACHI Yatsuo Bearing Co., Ltd.

Tel:+81-(0)76-454-2627 Fax:+81-(0)76-454-4343 Bearings

NACHI Tateyama Bearing Co., Ltd.

Tel:+81-(0)76-424-8848 Fax:+81-(0)76-424-8832 Bearings

NACHI Tohoku Seiko Co., Ltd.

Hydraulic Equipment and Printing Press Parts Tel:+81-(0)23-686-2116 Fax:+81-(0)23-686-2119

NACHI Hydraulics Co., Ltd.

Hydraulic Equipment Tel:+81-(0)76-469-3829 Fax:+81-(0)76-469-3823

Toyama Atsuen Co., Ltd.

Special Steels Tel:+81-(0)76-437-5806 Fax:+81-(0)76-438-9270

Service Companies

NACHI Logistics Co., Ltd.

Transportation, Storage, Insurance

Tel:+81-(0)76-425-0262 Fax:+81-(0)76-493-8676

FUJIKOSHI Com Service Co., Ltd.

Receptions, Facilities Management, Security

Tel:+81-(0)76-423-5042 Fax:+81-(0)76-493-5208



NACHI-FUJIKOSHI(CHINA)CO., LTD.

5F, Building A, National Center for Exhibition and Convention, 1988 Zhuguang Road, Qingpu District, Shanghai, 201702, CHINA Tel: +86-(0)21-6915-2200 Fax: +86-(0)21-6915-5427 URL: https://www.nachi.com.cn/

BEIJING BRANCH

Room 1110, Kuntai international Mansion, Building O, Yi No.12 Chao Wai Street, Chao yang District, Beijing 100020, CHINA Tel: +86-(0)10-5879-0181 Fax: +86-(0)10-5879-0182

CHONGQING BRANCH

Room 405, Building D, CINDA INTERNATIONAL, No.67 middle Huangshan Avenue, Yubei District, 401121, Chongqing, CHINA Tel: +86-(0)23-8816-1967 Fax: +86-(0)23-8816-1968

SHENYANG BRANCH

Room 0908, Hengji Building, No. 205 Huigong Street, Shenhe District, Shenyang City, 110003, Liaoning Province, CHINA Tel: +86-(0)24-3120-2252 Fax: +86-(0)24-2250-5316

GUANGZHOU BRANCH

2F Building A, Yixiang Science and Technology Park, No.72 Nanxiang Two Road, Science City, Hightech Industrial development Park, Guangzhou City, 510670, Guandong Province, CHINA Tel: +86-(0)20-8200-6163

WUHAN BRANCH

Room 3,2F, bldg. B, Al Sci. & Tech Park.,81 Checheng South Road, Wuhan Economic Development District, Wuhan City, 430056, Hubei Province, CHINA Tel: +86-(0)27-8473-1747

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Room 721, Fukang Building, Dongliu Street, Yinzhou District, Ningbo City, 315042, Zhejiang Province, CHINA Tel: +86-(0)574-8813-5499

CHANGCHUN OFFICE

Room 1113, Building B, China Productivity Building, No. 5666 Silicon Valley Street, High tech Zone, Changchun City, 130012, Jilin Province, CHINA Tel: +86-(0)431-8580-8316

BAOJIA NACHI ROBOT APPLICATION DEVELOPMENT QINGDAO INC.

No.67 Xinyue Rd., High-tech Industrial Development Zone, Qingdao, Shandong City, 266122, CHINA

Tel: +86-(0)532-5875-9267

NACHI TAIWAN CO., LTD. 2F, No.23, Lane 15, Sec. 6, Minquan E. Rd., Neihu Dist., Taipei City, 11494, TAIWAN Tel: +886-(0)2-2792-1895

NACHI TECHNOLOGY (THAILAND) CO., LTD.

BANGKOK SALES OFFICE

Unit 23/109(A), Fl.24 Sorachai Bldg., Sukhumvit 63 Road(Ekamai), Klongtonnua, Wattana, Bangkok 10110,

THAILAND Tel: +66-2-714-0008 Fax: +66-2-714-0740

ROBOT TECHNICAL CENTER

170/2 (1st floor) Ocean Tower 1 Soi Sukhumvit 16, Ratchadaphisek Rd., Klongtoey, Klongtoey, Bangkok 10110, THAILAND

Tel: +66-2-250-4101 Fax: +66-2-258-4103

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Fax: +84-24-3767-8604

HO CHI MINH BRANCH

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PT.NACHI INDONESIA

Tempo Scan Tower, 31st Floor Jl.H.R Rasuna Said Kav. 3-4, Kuningan, Jakarta 12950 INDONESIA

Tel: +62-021-527-2841 Fax: +62-021-527-3029

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Samseong-dong, Gangnam-gu, Seoul, 06087,

Tel: +82-(0)2-6929-2292 Fax: +82-(0)2-6929-2293

NACHI TECHNOLOGY INDIA PVT. LTD.

GURGAON HEAD OFFICE

Unit No.108, 1st Floor, Sewa Corporate Park, M.G Road, Gurgaon-122002, Haryana, INDIA Tel: +91-124-450-2900 Fax: +91-124-450-2910

BANGALORE OFFICE

Urban Vault Citrine Building No.43/4, Part of 2nd floor, New Airport Road, NH7, Outer Ring Road, Sahakar Nagar, Bengaluru 560092, Karnataka, INDIA

Tel: +91-90018-48490

Manufacturing Plants

NACHI (JIANGSU) INDUSTRIES CO., LTD.

39 Nanyuan Road, Economic and Technological Development Zone (South), Zhangjiagang, Jiangsu 215618, CHINA Tel: +86-(0)512-3500-7616

Fax: +86-(0)512-3500-7615

NACHI C.H. DONGGUAN CORP.

East Jiangnan Road, Guancheng High-Tech Park, Eastern Industrial Zone, Dongguan City,

Guangdong 523515, CHINA Tel: +86-(0)769-8701-1028 Fax: +86-(0)769-8701-1038

SHANGHAI NACHI BEARINGS CO., LTD.

Yitong Industry Zone 258, Fengmao Rd. Malu Town, Jiading, Shanghai 201801, CHINA Tel: +86-(0)21-6915-6200

Fax: +86-(0)21-6915-6202

NACHI C.Y. CORP.

No.109, Kao Young North Rd. Lung-Tan Dist, Tao-Yuan City 32543, TAIWAN Tel: +886-(0)3-471-7651

Fax: +886-(0)3-471-8402

DAESUNG-NACHI HYDRAULICS CO., LTD.

8, Yusangongdan 8-gil, Yangsan-si,

Gyeongsangnam-do, 50592, REP. OF KOREA Tel: +82-(0)55-371-9710

Fax: +82-(0)55-384-0154

NACHI TECHNOLOGY (THAILAND) CO., LTD.

5/5 M, 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND Tel: +66-38-961-682

Fax: +66-38-961-683

NACHI FORGING TECHNOLOGY (THAILAND) CO., LTD.

5/8 M, 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND Tel: +66-38-017-891

Fax: +66-38-017-894

NACHI INDUSTRIES PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE Tel: +65-68613944

Fax: +65-68610262

URL: https://www.nachi.com.sg/

NACHI PILIPINAS INDUSTRIES, INC.

1st Avenue, Manalac Compound, Sta. Maria Industrial Estate, Bagumbayan, Taguig, Metro Manila, PHILIPPINES

Tel: +63-(0)2-8838-3620 Fax: +63-(0)2-8838-3623

NACHI TECHNOLOGY INDIA PVT. LTD.

Plot No. Sp-86, Nic(M)Neemrana, Riico Industrial Area, Alwar-301705, Rajasthan,

Tel: +91-(0)14-9467-1300 Fax: +91-(0)14-9467-1310

NACHI PRECISION TOOL INDIA PVT. LTD.

179, Sector4, IMT Manesar, District, Gurgaon-122050, Haryana, INDIA Tel: +91-124-4936-000



NACHI TECHNOLOGY (THAILAND) CO., LTD.

Established: 1999

Products : Bearings, Cutting Tools,
Hydraulic Equipment and Robots

Consolidation and integration of production for standard radial bearings



NACHI FORGING TECHNOLOGY (THAILAND) CO., LTD.

Established: 2015 Products: Bearings



NACHI TECHNOLOGY INDIA PVT. LTD.

Established: 2012 Products: Bearings



NACHI-FUJIKOSHI (CHINA) CO., LTD.

Established: 2004

Products: Cutting Tools, Bearings, Hydraulic Equipment, Special Steels, Machine Tools and Robots



SHANGHAI NACHI BEARINGS CO., LTD. Established : 2004 Products : Bearings



PT.NACHI INDONESIA

Established: 2003

Products : Cutting Tools, Bearings and

Hydraulic Equipment



NACHI (JIANGSU) INDUSTRIES CO., LTD.

Established : 2012 Products : Cutting Tools, Hydraulic Equipment, Automotive Hydraulics and Robots



NACHI C.H. DONGGUAN CORP. Established: 2014 Products: Bearings

Plants and Offices Worldwide

America & Europe

- Regional headquarters
- Manufacturing Plants
- Sales Offices and Service Facilities
- Robot Technical Center



Sales Offices and Service Facilities

NACHI AMERICA INC. **HEADQUARTERS**

715 Pushville Road, Greenwood, Indiana,

46143, U.S.A. Tel: +1-317-530-1001 Fax: +1-317-530-1011

URL: https://www.nachiamerica.com/

WEST COAST BRANCH

12652 E. Alondra Blvd. Cerritos, California, 90703, U.S.A. Tel: +1-562-802-0055

Fax: +1-562-802-2455

•MIAMI BRANCH-LATIN AMERICA DIV.

2301 N.W. 107th Ave. Suite 108, Doral, Florida, 33172, U.S.A. Tel: +1-305-591-0054

NACHI ROBOTIC SYSTEMS INC.

46200 WEST 12Mile Road Novi, Michigan 48377, U.S.A. Tel: +1-248-305-6545 Fax: +1-248-305-6542

URL: https://www.nachirobotics.com/

INDIANA SERVICE CENTER

715 Pushville Road, Greenwood, Indiana, 46143, U.S.A.

Tel: +1-502-517-1553 Fax: +1-317-535-3659

SOUTH CAROLINA SERVICE CENTER

1310 Garlington Road, Suite L, Greenville, SC 29615, U.S.A. Tel: +1-864-458-8000 Fax: +1-864-458-8256

CANADA BRANCH

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA Tel: +1-905-760-9542

Fax: +1-905-760-9477

MEXICO BRANCH

InterPark Logistic Center II Calzada de Guadalupe No. 410, Bodega 10, Col. El Cerrito, Cuautitlán, Mex. C.P. 54879, **EDOMEX**

Tel: +52-55-7574-3818

NACHI CANADA INC.

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA Tel: +1-905-660-0088

Fax: +1-905-660-1146

NACHI MEXICANA, S.A. DE C.V.

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO

Tel: +52-442-153-2424 Fax: +52-442-153-2435

ENGINEERING CENTER

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO

Tel: +52-442-153-2424 Fax: +52-442-153-2435



NACHI AMERICA INC.

Established: 1962

Products : Cutting Tools, Machine Tools, Bearings, Hydraulic Equipment and Special Steels

NACHI TECHNOLOGY INC. Established: 1974 Products: Bearings NACHI TOOL AMERICA INC. Established : 2005 Products : Cutting Tools



NACHI ROBOTIC SYSTEMS INC.

Established: 1989

Products: Robots



NACHI CANADA INC.

Established: 1975 **Products: Cutting Tools and Bearings**

- Regional headquarters
- Manufacturing Plants
- Sales Offices and Service Facilities

NACHI BRASIL LTDA.

SAO PAULO BRANCH

Alameda Santos, nº745-1º andar(conjunto n°11)-Cerqueira César, São Paulo-SP, CEP:01419-001, BRASIL Tel: +55-11-3284-9844

URL: https://www.nachi.com.br/



NACHI TECHNOLOGY MEXICO, S.A. DE C.V.

Established : 2014 Products : Bearings

NACHI MEXICANA, S.A. DE C.V.

Established: 1982

Products: Bearings and Cutting Tools

NACHI EUROPE GmbH

Bischofstr. 99, 47809 Krefeld, GERMANY Tel: +49-(0)2151-65046-0 Fax: +49-(0)2151-65046-90 URL: https://www.nachi.de/

SOUTH GERMANY OFFICE

Pleidelsheimer Str.47 74321 Bietigheim-Bissingen, GERMANY Tel: +49-(0)7142-77418-0 Fax: +49-(0)7142-77418-20

CZECH BRANCH

Obchodní 132, 251 01 čestlice, CZECH REPUBLIC Tel: +420-255-734-000

Fax: +420-255-734-001

U.K. BRANCH

Unit 3, 92 Kettles Wood Drive Woodgate Business Park Birmingham B32 3DB, U.K. Tel: +44-(0)121-423-5000 Fax: +44-(0)121-421-7520

TÜRKIYE BRANCH

Kurtkoy Mah. Yildirim Bayezit Cad. No:93

Pendik/Istanbul. TÜRKIYE Tel: +90-(0)216-688-4457 Fax: +90-(0)216-688-4458

Manufacturing Plants

NACHI TECHNOLOGY INC.

713 Pushville Road, Greenwood, Indiana, 46143, U.S.A. Tel: +1-317-535-5000 Fax: +1-317-535-8484

NACHI TOOL AMERICA INC.

717 Pushville Road, Greenwood, Indiana, 46143, U.S.A. Tel: +1-317-535-0320

NACHI TECHNOLOGY MEXICO S.A. DE. C.V.

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO Tel: +52-442-153-2410

NACHI BRASIL LTDA.

Avenida João XXIII, nº.2330, Jardim São Pedro, Mogi das Cruzes, S.P., CEP 08830-000, BRAZIL

Tel: +55-11-4793-8800 URL: https://www.nachi.com.br/

NACHI CZECH s.r.o.

Průmyslová 2732, 440 01 Louny, CZECH REPUBLIC

Tel: +420-415-930-930 Fax: +420-415-930-940



NACHI BRASIL LTDA.

Established: 1972

Products : Bearings



NACHI EUROPE GmbH

Established: 1967

Products : Cutting Tools, Machine Tools, Robots, Bearings, Hydraulic Equipment and Special Steels



NACHI CZECH s.r.o.

Established: 2003 Products: Bearings

Exhibition and Related Facilities

ROBOT FA Exhibition Hall



Exhibits of many examples of automated production lines.



NACHI History Museum Exhibits the history of NACHI, along with historical records.



Showroom

NACHI TOYAMA Dormitory Serves as both an employee dormitory and a training facility.



FUJIKOSHI Technical High School

FUJIKOSHI Guesthouse "Muhenkaku"



children and ch

FUJIKOSHI AJISAI Preschool Established the FUJIKOSHI AJISAI Preschool to support employees' children and children living near the Toyama Plant.



FUJIKOSHI Hospital



Management

as of 26 February 2025



Directors

Director Hiroo Honma

Director

Tetsu Furusawa

Director Akira Kunisaki

Director (Member of the Audit & Supervisory Committee)

Masakazu Yamazaki*

Representative Director Tsutomu Kurosawa

Director

Yuichi Sawasaki

Director

Yo Okabe*

Director (Member of the Audit & Supervisory Committee)

Yasuaki Sawachika*

Representative Director Hideaki Hara

Director

Noritsugu Sasaki

Director (Full-time Member of the Audit & Supervisory Committee)

Masayuki Kobayashi

Director (Member of the Audit & Supervisory Committee)

Emi Goto*

* Outside director

Corporate Officers

Hiroo Honma Chairman President Tsutomu Kurosawa Hideaki Hara Senior Managing Corporate Officer Production control, Human Resources, All China Operations Tetsu Furusawa Managing Corporate Officer Corporate planning, Supervising Sales, Overseas Sales, General Manager of Corporate Compliance Headquarters Yuichi Sawasaki Managing Corporate Officer Finance & Accounting, General Manager of Finance & Accounting Dept., General Affairs, Risk Management Noritsugu Sasaki Corporate Officer Sales Operation in Asian Market (South Korea, Taiwan, ASEAN, India, and Dubai), Motorcycle Sales Akira Kunisaki Corporate Officer General Manager of Technology Development Headquarters, Procurement Shiro Hatasaki Corporate Officer President of NACHI AMERICA Inc. Masato Usui Automotive sales

Corporate Officer

Corporate Officer Naritoshi Nakamura General Manager of Robot Division

Kazutaka Arai Corporate Officer President of NACHI-FUJIKOSHI (CHINA) CO., LTD.

Corporate Officer Katsuhiro Matsumoto General Manager of Cutting Tool Division Corporate Officer Hideo Matsumoto General Manager of Central Japan Main Branch Yuji Ogura Corporate Officer General Manager of Western Japan Main Branch Akira Nozaki Corporate Officer Robot Sales for North American Automotive Akira Takarajima Corporate Officer General Manage of Eastern Japan Main Branch

Masayuki Nakatsukasa President of NACHI TECHNOLOGY (THAILAND) CO., LTD. Corporate Officer

Corporate Officer Syusuke Kobayashi General Manager of Bearing Division

Financial Highlights

NACHI-FUJIKOSHI CORP. and Subsidiaries Years ended November 30

ary					Thousands of U.S.dollars		
Millions of yen							
2020	2021	2022	2023	2024	2024		
201,055	229,117	258,097	265,464	239,892	1,591,428		
104,490	116,771	121,677	125,392	117,449	779,149		
96,564	112,345	136,419	140,071	122,443	812,279		
48.0%	49.0%	52.9%	52.8%	51.0%	51.0%		
6,850	14,718	17,025	11,873	6,636	44,022		
5,508	14,457	17,100	11,028	4,236	28,101		
2,458	9,993	12,237	6,469	3,351	22,230		
100.85	418.09	513.17	276.92	144.10	95.60		
50.0	100.0	110.0	110.0	100.0	66.34		
293,060	319,312	357,457	370,324	334,757	2,220,757		
116,893	130,104	148,906	162,715	158,834	1,053,695		
39.9%	40.7%	41.7%	43.9%	47.4%	47.4%		
	2020 201,055 104,490 96,564 48.0% 6,850 5,508 2,458 100.85 50.0 293,060 116,893	2020 2021 201,055 229,117 104,490 116,771 96,564 112,345 48.0% 49.0% 6,850 14,718 5,508 14,457 2,458 9,993 100.85 418.09 50.0 100.0 293,060 319,312 116,893 130,104	2020 2021 2022 201,055 229,117 258,097 104,490 116,771 121,677 96,564 112,345 136,419 48.0% 49.0% 52.9% 6,850 14,718 17,025 5,508 14,457 17,100 2,458 9,993 12,237 100.85 418.09 513.17 50.0 100.0 110.0 293,060 319,312 357,457 116,893 130,104 148,906	2020 2021 2022 2023 201,055 229,117 258,097 265,464 104,490 116,771 121,677 125,392 96,564 112,345 136,419 140,071 48.0% 49.0% 52.9% 52.8% 6,850 14,718 17,025 11,873 5,508 14,457 17,100 11,028 2,458 9,993 12,237 6,469 100.85 418.09 513.17 276.92 50.0 100.0 110.0 110.0 293,060 319,312 357,457 370,324 116,893 130,104 148,906 162,715	2020 2021 2022 2023 2024 201,055 229,117 258,097 265,464 239,892 104,490 116,771 121,677 125,392 117,449 96,564 112,345 136,419 140,071 122,443 48.0% 49.0% 52.9% 52.8% 51.0% 6,850 14,718 17,025 11,873 6,636 5,508 14,457 17,100 11,028 4,236 2,458 9,993 12,237 6,469 3,351 100.85 418.09 513.17 276.92 144.10 50.0 100.0 110.0 110.0 100.0 293,060 319,312 357,457 370,324 334,757 116,893 130,104 148,906 162,715 158,834		

Consolidated Balance Sheets

Assets					Millions of yen	Thousands of U.S.dollars
	2020	2021	2022	2023	2024	2024
Current assets	137,960	159,258	187,363	189,406	170,438	1,130,675
Notes receivable/accounts receivable/contract assets	41,697	48,309	60,365	58,805	54,049	358,557
Electronically recorded monetary claims	4,240	6,790	7,600	8,337	8,700	57,715
Inventories	48,151	57,381	76,919	80,130	67,162	445,548
Fixed assets	155,099	160,053	170,094	180,917	164,319	1,090,082
Property, plant and equipment	113,085	114,260	123,508	127,620	115,563	766,637
Intangible assets	2,828	2,861	3,497	3,672	4,282	28,406
Investments and advances	39,185	42,931	43,088	49,625	44,473	295,031
Total assets	293,060	319,312	357,457	370,324	334,757	2,220,757

Liabilities and Net Asset Value					Millions of yen	Thousands of U.S.dollars
	2020	2021	2022	2023	2024	2024
Current liabilities	92,926	103,344	125,072	119,569	93,848	622,581
Notes and accounts payable	15,080	20,882	24,967	19,094	15,396	102,136
Electronically recorded obligations	18,428	26,943	30,093	26,021	23,305	154,603
Short-term loans payable	48,272	29,208	41,123	45,190	28,210	187,143
Long-term liabilities	75,874	77,755	76,018	81,234	76,243	505,791
Long-term loans payable	54,852	56,266	53,703	54,578	52,853	350,623
Total liabilities	168,800	181,100	201,090	200,804	170,091	1,128,373
Shareholders' equity	116,893	130,104	148,906	162,715	158,834	1,053,695
Common stock	16,074	16,074	16,074	16,074	16,074	106,633
Additional paid-in capital	11,243	11,401	11,408	11,408	11,543	76,575
Retained earnings	88,123	96,875	106,758	110,593	111,352	738,702
Valuation difference on available-for-sale securitie	es 11,786	13,079	13,616	17,547	13,499	89,551
Translation adjustments	△7,603	△2,737	7,891	14,408	14,508	96,245
Minority interests	7,366	8,107	7,460	6,804	5,831	38,682
Total net assets	124,259	138,211	156,367	169,520	164,665	1,092,377
Total liabilities and net assets	293,060	319,312	357,457	370,324	334,757	2,220,757

 $U.S. dollar \ amounts \ are \ converted \ for \ convenience \ only \ at \ $\pm 150.74 \ per \ U.S. dollar, the \ rate \ prevailing \ on \ November \ 30, \ 2024$

Consolidated Sales by Operation								
					Millions of yen	Thousands of U.S.dollars		
	2020	2021	2022	2023	2024	2024		
Cutting Tools	26,829	30,213	34,157	34,062	33,237	220,492		
Machine Tools	14,064	13,057	9,944	13,359	13,360	88,629		
Robots	26,699	28,223	38,505	38,031	30,902	205,001		
Bearings	64,400	74,390	84,480	91,767	85,727	568,707		
Hydraulic Equipment	37,691	48,015	52,795	49,059	40,060	265,755		
Automotive Hydraulics	18,589	22,332	21,786	22,682	20,610	136,725		
Special Steels / Other	12,780	12,884	16,426	16,501	15,993	106,096		
Total	201,055	229,117	258,097	265,464	239,892	1,591,428		

Capital Expenditures						
					Millions of yen	Thousands of U.S.dollars
	2020	2021	2022	2023	2024	2024
Non-Consolidated	8,100	8,800	11,900	12,400	7,200	47,000
Consolidated	12,600	16,300	20,300	19,100	11,700	77,000

Number of Associates								
					Persons			
	2020	2021	2022	2023	2024			
Non-Consolidated	3,310	3,270	3,230	3,150	3,080			
Domestic Subsidiaries	1,480	1,440	1,430	1,400	1,340			
Overseas Subsidiaries	2,450	2,500	2,600	2,650	2,520			
Consolidated	7,240	7,210	7,260	7,200	6,940			

Shareholder Information

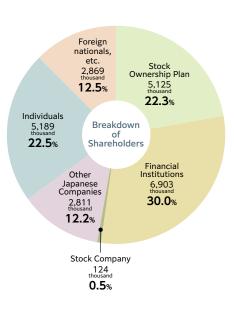
Shareholder Information	Major Shareholders Sh	nares(thousand)	Ratio(%)
Issued Stock : 24,919 thousands shares	NACHI WANEI Stockholding	2,686	11.67
(as of the end of Nov. 2024)	The Master Trust Bank of Japan, Ltd. (trust acc	count) 1,747	7.59
(Of which, 1,896 thousands	Employees Stock Ownership Plan	1,416	6.15
are common shares for treasury)	Nachi Dealer Shareholding Association	1,019	4.43
	The Hokuriku Bank, Ltd.	865	3.76

 $\label{eq:Note:Common shares for treasury} Note: Common shares for treasury (1,896 thousands shares) were excluded when calculating ownership of shares.$

	• •	•		•
Breakdown of Shareholders	Number of Shareholders	Ratio(%)	Shares (thousand)	Ratio(%)
Stock Ownership Plan	າ 4	0.02	5,125	22.3
Financial Institutions	34	0.19	6,903	30.0
Stock company	42	0.23	124	0.5
Other Japanese Com	panies 314	1.71	2,811	12.2
Foreign nationals, etc	204	1.11	2,869	12.5
Individuals	17,772	96.74	5,189	22.5
Total	18,370	100.00	23,022	100.0



MUFG BANK, LTD. The Hokuriku Bank, Ltd. Sumitomo Mitsui Trust Bank, Limited Mitsubishi UFJ Trust and Banking Corporation Mizuho Bank, Ltd.



History of NACHI-FUJIKOSHI

NACHI-FUJIKOSHI was founded with the express aim of becoming a domestic manufacturer of cutting tools and machine tools in the trend towards industrial modernization. The Company's business activities expanded greatly in the first 20 years since its founding.

FUJIKOSHI STEEL INDUSTRY CO., Ltd. is founded in Toyama City by Kohki Imura. 1928 NACHI hacksaw blades are chosen as a superior example of Japanese manufacturing technology and are personally inspected by the Emperor Showa.

The NACHI trademark is adopted from the name of the Emperor's ship.

The company gains recognition as an all-round domestic manufacturer of precision cutting tools. Installs the latest European and American machinery.

Establishes FUJIKOSHI Technical High School. 1934

1937

Higashi-Toyama Steel Mill starts operation.

Establishes integrates manufacturing system covering materials through to final production.

1939

Establishes Integrates manufacturing system covering materials through to final production. Begins production of bearings. Establishes Machine Tools Dept. to supply own company plants with internally manufactured machinery. Business further expanded to 18 plants in Japan and number of employees increased to 36,000. Establishes FUJIKOSHI Hospital. 1940

NACHI-FUJIKOSHI attained the position of a "total machinery manufacturer" as the result of an active management policy during the high economic growth period in the 1950's to 1960's

Expands product line-up to include hand tools, food industry machinery, bicycles, and motorcycles. 1945

1953 1955

Develops Christmas tree type broaches for jet engines. Begins marketing with large OEM customers in Europe and America.

1958

Begins production of hydraulic equipment.
Restructures along divisional lines (cutting tools, bearings, machine tools and special steels). 1962

Establishes NACHI AMERICA INC. Changes Company name to NACHI-FUJIKOSHI CORP. 1963

Develops bearings and its materials for the Bullet Train "Shinkansen".

NACHI-FUJIKOSHI is aiming at becoming a mechatronics manufacturer in keeping with technical innovation and internationalization.

Begins production of industrial furnaces. 1964

1967 1969

Opens office in Germany.

Develops hydraulic industrial robots.

Establishes Machine Tools Division and Hydraulic Equipment Division. Begins local production in Brazil.

1972

Opens offices in Australia, United Kingdom, Singapore, and Canada. Begins local production in U.S.A. and Spain. 1975 1976

Develops first motor-driven robots for spot welding in the world. Begins local production in Singapore. 1979

1984

Establishes Robot Division and Precision Machinery Division.

Awards the PM (Productive Maintenance) Prize.

Opens FUJIKOSHI Guesthouse "Muhenkaku" to commemorate the Company's 60th anniversary.

Begins local production in Korea and Taiwan. 1988

1989

Establishes NACHI TECHNOLOGY INC., U.S.A.
Begins production of handling robots.
Acquires National Broach & Machine Co. (brand name Red Ring). 1991

Awards the Deming Application Prize.

NACHI-FUJIKOSHI has been steadily promoting the NACHI Business in keeping with globalization and changes in the industrial structure.

1993

Masamichi Honda is appointed as President.

Management is restructured due to Japan's deflationary economic environment and appreciating yen.

1994

1997

1998

1999

Starts cooperating with Koyo Seiko, Ltd. in the area of bearings.

Obtains ISO 9001 certification in 1995 for each division and overseas plant.

Kensuke Imura is appointed as President. Sets up new corporate brand mark at the 70th anniversary.

Establishes NACHI Techno Square in the Toyama plant.

Sets up new management system in keeping with the philosophy "Prospective Selection and Integration".

Changes eight-division structure to three main manufacturing divisions and three strategic divisions.

2000

2001

Expands overseas supply systems (Thai plant and others) to enhance sales bases.

Cooperates with Daido Steel Co., Ltd. in the material field.

Announces mid-term management plan "NACHI Business Plan 03".

Builds a new factory for broaches, high speed steel wire materials, and hydraulic pumps.

Starts cooperating with Daihen Corporation in the robotic field. Obtains ISO14001 Certification.

Introduces Meister system.

2002

Introduces Meister system.

Establishes Marketing Strategy Headquarters and Development Headquarters.

Forms Gear Production Alliance in the gear-processing field.

Cooperates with Erasteel S.A. (France) in the high speed steels field.

Introduces performance-based salary system. expanded stock Ownership Plan.

The 75th anniversary. Builds QA Lab, Kohki Hall and Development Office in NACHI-BUSINESS Galaxy.

Creates a mid-term management plan, "Prospect of NACHI Business 2006". 2003

Forms a joint venture with Shanghai Automotive Industry Corp. in bearing business.

Promoting expansion of domestic and international production and sales systems with penetration of the NACHI brand in world markets.

Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital.

Builds new bearings factories in the Toyama Plant (Japan), Czech and China.

Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory.

Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD.

Enters into the field of seismic isolator business.

Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital.

Builds new bearings factories in the Toyama Plant (Japan), Czech and China.

Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory.

Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD.

Enters into the field of seismic isolator business.

Renews the NACHI-FUJIKOSHI Museum and Café Across (2004), and expands NACHI COMPLEX 2005

with NACHI-BUSINESS Galaxy.

Organizes business locations in America, Europe and ASEAN respectively.

Builds a new factory for large-sized robots. Launches a new HR project encouraging each employee to improve their skills. Establishes a new materials factory.

2006 Sets up NACHI Major Dealers Meeting. Strengthens the business for industrial machines.

Founds a rep. office in India. Establishes a new broaches factory.

Expands the engineering business for machining in both domestic and overseas market.



Founder, Kohki Imura



Hacksaw blades the Company's first product/1929



The first publishes catalog of cutting tools in Japan/1933



Develops first bearings/1939



Emperor Showa visits factory/1958



Bearings for the Bullet Train "Shinkansen"/1963



Develops first motor-driven robots for spot welding in the world/1979



Coated end mill put onto the market/1984



Japan's first workpiece adjustable broaching machine/1985

2007 Sets up International Trade Headquarter, Expands overseas business.

Forms a business alliance with Sankyo Tateyama Aluminium, Inc. in magnesium business.

Builds a new gear cutting tools factory, machine parts processing factory, hydraulic motor factory and YAMAGATA factory. Establishes "R&D Material". Develops the business on the industrial machinery

sector by releasing the new platform robot.

Builds three new factories for precision bearings, bearing heat-treatment, and automotive solenoid valves. 2008 Focuses on environmental and energy saving business.

Expands the engineering business. Integrates production of bearings in Europe into Czech.

Introduces anti-takeover measures.

2009 Hiroo Honma is appointed as President.

Starts up the internal control system. Integrates production of tools in the US into Indiana. Expands the bearing factories in Thailand and Brazil.

Assigns a representative in Turkey and expanded the business in emerging countries.

Establishes Central Japan Hydraulic Center to penetrate the energy and infrastructure markets.

2010 Shifts dynamically to emerging countries. set up Robot Business Center in China.

Enhances the structure for production, sales and services in China, ASEAN, India and South America.

Enhances the structure for development.

Introduces the palletizing robots and penetrated the distribution infrastructure markets. Develops transparent conductive oxide coater and high speed seam welding robots together with the alliance companies.

Aim for long-term growth with new markets, business areas and management structure in this era of change.

2011 Announces long-term vision. Revises corporate philosophy, corporate mission, and operating principles. Introduces executive management system.

Reorganizes and strengthens manufacturing operations from four to eight divisions according to products. Establishes production network in India, Expands full-scale into machinery production business.

Introduces high-speed spot welding robots to the market. 2012

Establishes production network as the core of operations for China in jiangsu Zhangjiayang China.

Bolsters sales, production, and procurement systems in China, and advances

into automotive and industrial machinery markets. Establishes bearing production facilities in India. Accelerates entrance into industrial machinery and automotive markets.

Introduces integrated process type gear machining equipment to the market, and enters industrial machinery market.

Fully starts production of tools, hydraulics, automotive hydraulics, and robots in China.

Expands lineup of high-performance drills and enlarged market share. Releases world's fastest lightweight compact robot MZ07 simultaneously around the world.

Establishes Production Technology Headquarters to develop overseas factories 2014

and integrates production technologies.

Establishes Sales Strategies Headquarters to plan and promote sales strategies globally.

Re-establishes local production of broaches and precision tools in the U.S. 2015

Establishes production of round tools, such as carbide drills, in the U.S. Establishes new bearing production facility in Mexico.

Establishes Robot FA Exhibition Hall at the NACHI "MONOZUKURI"Center.

2016 Transforms management policy to become a

2013

"comprehensive machinery manufacturer with its robotics business at its core."
Introduces EZ Series WING SLICER Type Robot to the market.
Establishes new robot technical centers which is the largest of the world in Shanghai.

Introduces an integrated gear skiving machine to the market and

advances into the field of industrial machinery.

Appoints Hiroo Honma as Chairman and Kenji Susukida as President. 2017

Establishes Product Supervisory Headquarters, TQC & TPM Promotion Headquarters, and Procurement Headquarters to expand our scale of production globally.

Builds new forging and turning of bearings factories in Thailand and establishes integrates manufacturing system.

Established new robot technical centers in Mexico, Bangkok, Guangzhou, and Taipei

Integrates our head office in Tokyo in order to recruit people with excellent skills and

to transform the consciousness of our employees to promote globalization. Introduces the CZ10 slim collaborative robot and the AquaREVO carbide drill to the market. 2018

Jun Sakamoto becomes President. 2019

Introduces the MZ01, a 1kg payload compact robot,

and the AquaREVO mill, a new end mill product, to the market.

Establishes a new vane pump factory for eco-cars and a new robot plant.

2020

Introduces hybrid vacuum degreasing equipment Hi NVD-10 to the market.

Participates in the establishment of the Robot Industrial Basic Technology Collaborative Innovation Partnership

2021 Consolidated all the sales department around the world into a division and enhances the structure of sales globally under the direction of General Managers.

Expands lineup of small-scale robots, such as the EC06, and introduces connector-insertion applications to the market. 2022 Consolidates production capabilities for standard radial bearings in Thailand, achieving significantly shorter lead times due to the construction of an integrated production line starting from forging.

Introduces the high speed, high precision MZ F series to the market- improved version of MZ series. Expands lineup of PZH series, high pressure variable displacement piston pump.

2023 Appoints Tsutomu Kurosawa as President.

Enhances the management structure by transferring our company with an audit and supervisory committee, as well as adopting a corporate officer system.

Introduces the burrless series which minimizing burrs to the market. 2024 Expands the lineup for non-ferrous metals with the burrless series.

Introduces the MZS05 collaborative robot to the market, a compact model that avoids collisions

by detecting people via a 360° proximity sensor. Expands production scope at plant in Thailand by moving forward with the transfer of production from Japan for standard radial bearings.



Power Meister



Hyper AP1 Hob (for water soluble cutting - environmentally friendly) Hyper DuAl GP/SP Hob



EX-V Series Spherical Bearings



multi-purpose compact integrated skiving gear shaping machine



High speed high precision compact robot MZ07F



AguaREVO Mills



Collision-free, collaborative robot MZS05



DLC-REVO burrless drill DLC-REVO burrless mill



